



Fortune Brands Innovations

We are an industry-leading home, security and digital products company. We are focused on exciting opportunities within the home, security and commercial building markets.

Purpose

**WE ELEVATE
EVERY LIFE
BY TRANSFORMING
SPACES INTO
HAVENS**

At-A-Glance

NYSE Ticker Symbol: FBIN

2025 Net Sales: \$4.5 billion

CEO: Jesse Singh

Recognitions: View at
www.FBIN.com

Brand Portfolio

MOEN®

HOUSE OF ROHL®

Riobel

PERRIN & ROWE®
LONDON



victoria ⊕ albert®

ROHL

EMTEK

Schaub.

AQUALISA®



CFG

THERMA TRU®
DOORS

LARSON

fiberon

FYRON

SOLAR
INNOVATIONS

Master
Lock

AMERICAN
LOCK

SentrySafe

Yale

eugust.

Long-term Growth Opportunity

We operate in three attractive categories - water, outdoors and security - which are powered by strong tailwinds, including:



**Connected
Products**



**Outdoor Living &
Material Conversion**



Luxury



**Safety &
Wellness**



Sustainability

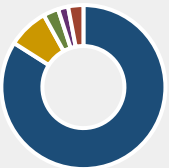
A Closer Look*

Percentage of Net Sales



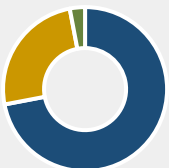
- Water 55%
- Outdoors 30%
- Security 15%

Sales by Country



- United States 84%
- Canada 8%
- China 3%
- EU/UK 2%
- Rest of World 3%

North American Housing Market by Channel



- R&R 72%
- Single-Family New Construction 25%
- Multifamily New Construction 3%

Our People*

10,000

Associates
Worldwide

59%

Associates
in the U.S.

40%

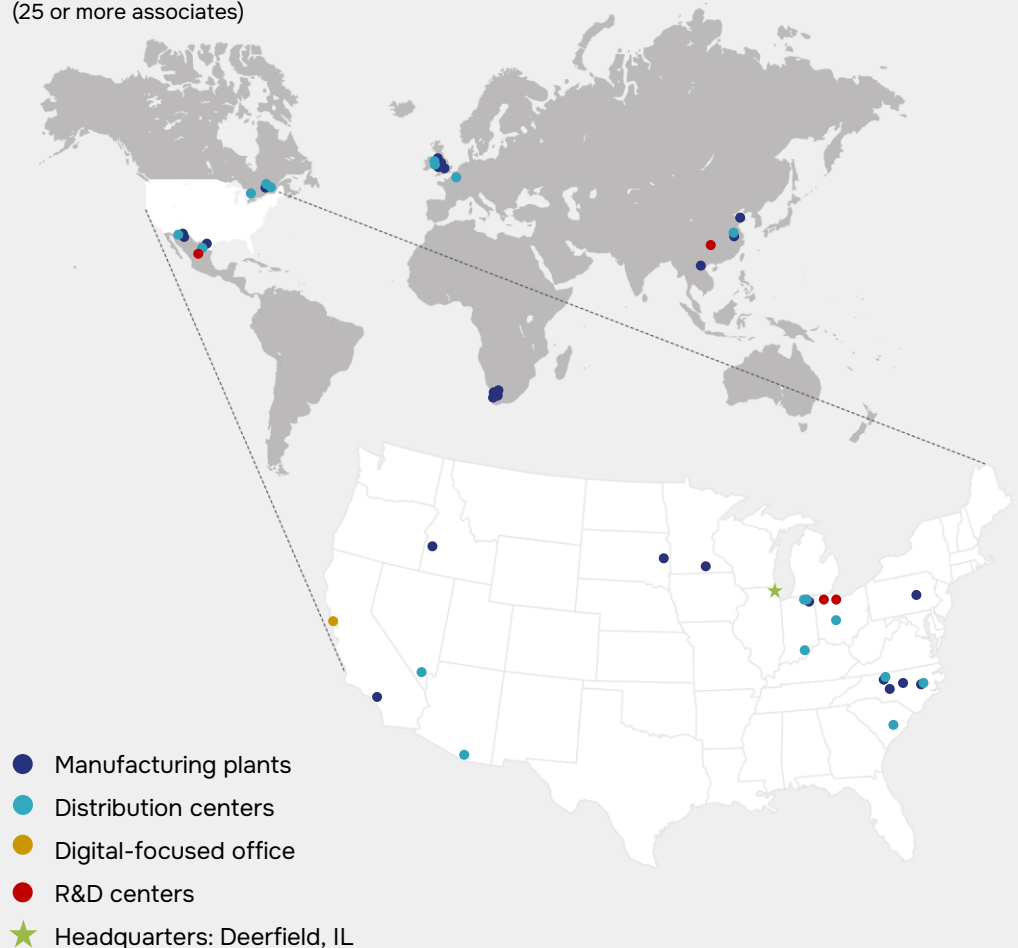
Salaried
Associates

60%

Hourly Production
Associates

Global Locations

(25 or more associates)



Major Acquisitions

- 2014: SentrySafe
- 2016: Riobel
- 2016: Rohl
- 2016: Perrin & Rowe
- 2017: Victoria + Albert
- 2017: Shaws
- 2018: Fiberon
- 2020: Larson
- 2022: Flo
- 2022: Solar Innovations
- 2022: Aqualisa
- 2023: Yale and August
- 2023: Emtex and Schaub
- 2024: SpringWell

Where We've Been, and Where We're Going

Fortune Brands has grown over the years through investing in brands, innovation and channels, as well as through strategic and disciplined acquisitions. On December 14, 2022, Fortune Brands Home & Security, Inc. completed the separation of its Cabinets business, enabling both new companies to better pursue their unique growth opportunities. Additionally, to better align the company with its renewed focus, it changed its name to Fortune Brands Innovations, Inc.

Contact Us

www.fbin.com/contact-us

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*Company data for the year ended December 27, 2025.