



## Fortune Brands Innovations

We are an industry-leading home, security and digital products company. We are focused on exciting opportunities within the home, security and commercial building markets.

## Purpose

**WE ELEVATE  
EVERY LIFE  
BY TRANSFORMING  
SPACES INTO  
HAVENS**

## At-A-Glance

**NYSE Ticker Symbol:** FBIN

**2025 Net Sales:** \$4.5 billion

**Recognitions:** View at [www.FBIN.com](http://www.FBIN.com)

## Brand Portfolio

MOEN

HOUSE OF ROHL

Riobel

PERRIN & ROWE  
LONDON



victoria ⊕ albert

ROHL

EMTEK

Schaub

AQUALISA



CFG

THERMA TRU  
DOORS

LARSON

fiberon

FYPON

SOLAR  
INNOVATIONS

Master  
Lock

AMERICAN  
LOCK

SentrySafe



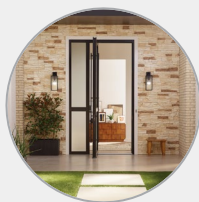
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## Our Supercharged Growth Opportunity

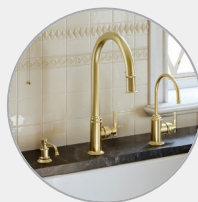
We operate in three attractive categories - water, outdoors and security - which are powered by strong tailwinds, including:



**Connected  
Products**



**Outdoor Living &  
Material Conversion**



**Luxury**



**Safety &  
Wellness**



**Sustainability**

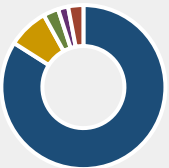
## A Closer Look\*

### Percentage of Net Sales



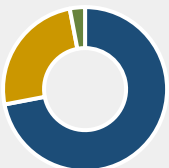
- Water 55%
- Outdoors 30%
- Security 15%

### Sales by Country



- United States 84%
- Canada 8%
- China 3%
- EU/UK 2%
- Rest of World 3%

### North American Housing Market by Channel



- R&R 72%
- Single-Family New Construction 25%
- Multifamily New Construction 3%

## Our People\*

**10,000**

Associates  
Worldwide

**59%**

Associates  
in the U.S.

**40%**

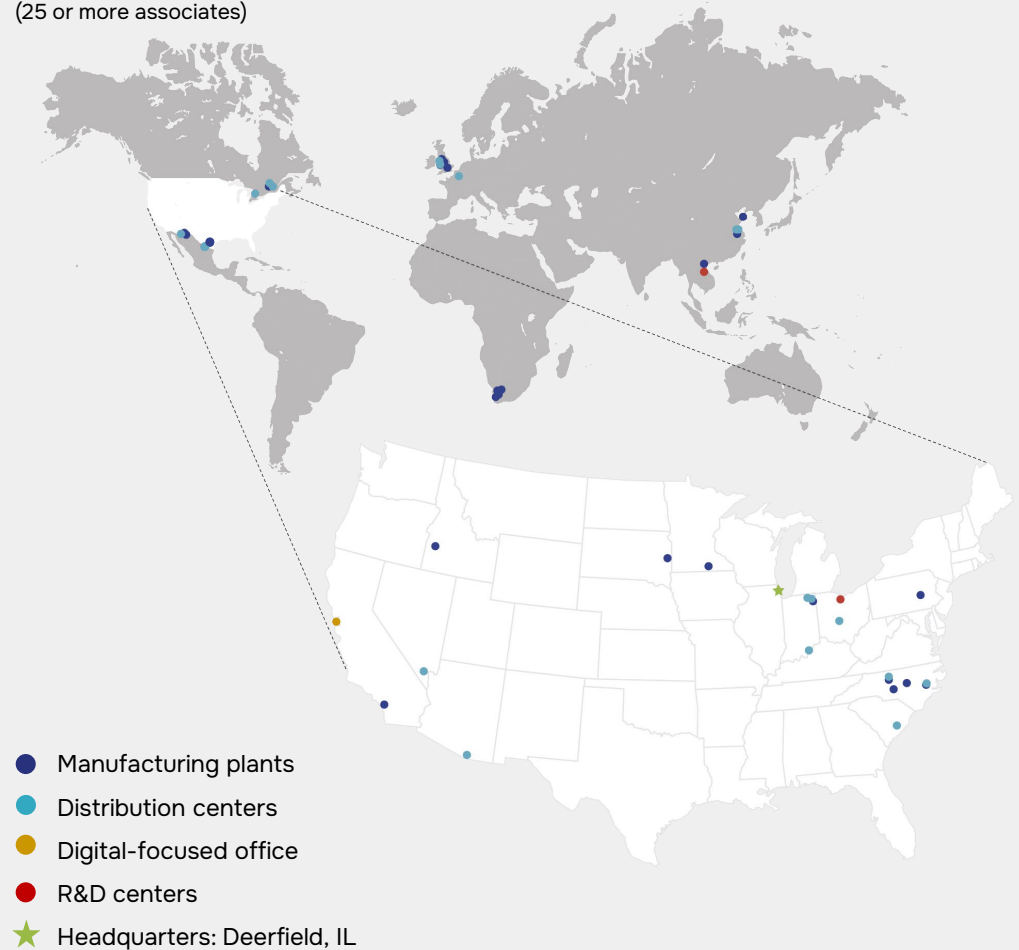
Salaried  
Associates

**60%**

Hourly Production  
Associates

## Global Locations

(25 or more associates)



## Major Acquisitions

- 2014: SentrySafe
- 2016: Riobel
- 2016: Rohl
- 2016: Perrin & Rowe
- 2017: Victoria + Albert
- 2017: Shaws
- 2018: Fiberon
- 2020: Larson
- 2022: Flo
- 2022: Solar Innovations
- 2022: Aqualisa
- 2023: Yale and August
- 2023: Emtak and Schaub
- 2024: SpringWell

## Where We've Been, and Where We're Going

Fortune Brands has grown over the years through investing in brands, innovation and channels, as well as through strategic and disciplined acquisitions. On December 14, 2022, Fortune Brands Home & Security, Inc. completed the separation of its Cabinets business, enabling both new companies to better pursue their unique growth opportunities. Additionally, to better align the company with its renewed focus, it changed its name to Fortune Brands Innovations, Inc.

## Contact Us

[www.fbin.com/contact-us](http://www.fbin.com/contact-us)

## Follow FBIN

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\*Company data for the year ended December 27, 2025.